



## **Participants**









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## Agenda

Introduction and objectives

IFRS 16 Leases: Overview of the basics

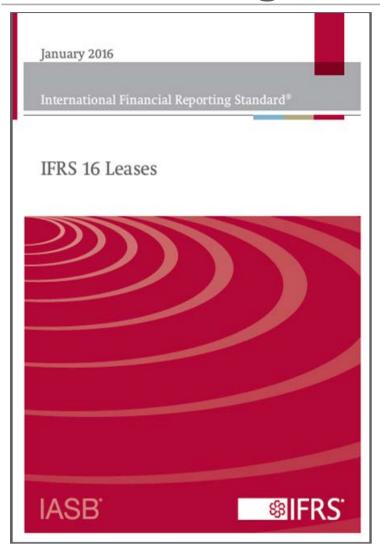
Research Opportunities

Questions





## IFRS 16 at a glance



- Issued in January 2016
- Effective for annual reporting periods beginning on or after 1 January 2019
- Replaced IAS 17

#### Key points:

- Brings almost all leases onto the balance sheet for lessees
- Significant change for lessees; little change for lessors

## Why IFRS 16? The need for change

Leases are an important and flexible source of financing – listed companies using IFRS Standards or US GAAP estimated to have US\$3.3trillion lease commitments

Over 85% of lease commitments did not appear on balance sheet before IFRS 16 was implemented<sup>1</sup>

This created challenges for users of financial statements



<sup>&</sup>lt;sup>1</sup> Data from the Board's IFRS 16 Effects Analysis: <a href="https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf">https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf</a>

## The need for change: a lack of information

Six retail chains that ultimately went into liquidation

Retailer	Off balance sheet leases		On balance	Discounted leases
Netallel	(undiscounted) <sup>1</sup>	(discounted) <sup>2</sup>	sheet debt <sup>1</sup>	as multiple of debt <sup>3</sup>
Borders (US)	\$2,796M	\$2,152M	\$379M	5.68
Circuit City (US)	\$4,537M	\$3,293M	\$50M	65.86
Clinton Cards (UK)	£652M	£525M	£58M	9.05
HMV (UK)	£1,016M	£809M	£115M	7.03
Praktiker (DEU)	€2,268M	€1,776M	€481M	3.69
Woolworths (UK)	£2,432M	£1,602M	£147M	10.90

<sup>&</sup>lt;sup>1</sup> Based on averaged published financial statement data available for 5 years before company entered Chapter 11 (US), liquidation (UK) or bankruptcy (DEU). This data was included in the Board's IFRS 16 Effect Analysis <a href="https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf">https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf</a>



<sup>&</sup>lt;sup>2</sup> Estimated using (i) a discount rate of 5% and (ii) estimated average lease terms based on the information disclosed in the financial statements.

<sup>&</sup>lt;sup>3</sup> Off balance sheet leases (discounted) as a multiple of on balance sheet debt

## The Board's objectives

"The new Standard will provide much-needed transparency on companies' lease assets and liabilities.... It will also improve comparability between companies that lease and those that borrow to buy"

(Hans Hoogervorst; 13 January 2016)

## What has changed for lessees?

- Former operating leases capitalised
- All<sup>1</sup> leases accounted for similarly to today's finance leases
  - ROU asset and lease liability recognised
  - Depreciation of all ROU assets
  - Interest expense for all lease liabilities

## What has changed for lessees?

#### **Balance sheet**

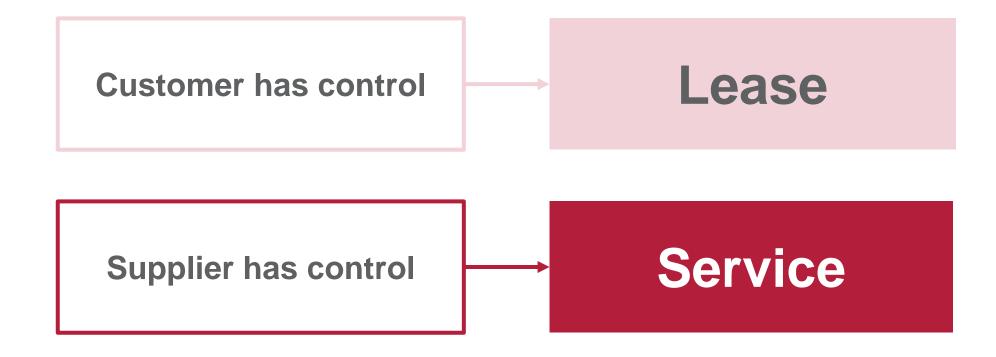
	IAS	IFRS 16	
	Finance leases	Operating leases	All leases
Assets	<b>→</b> 🏛		<b>→→</b> 無
Liabilities	\$\$		\$\$\$\$\$\$\$
Off balance sheet rights / obligations		<b>₩ ₩ → 1 1 1 1 1 1 1 1 1 1</b>	

#### **Income statement**

	IAS	IFRS 16	
	Finance leases	Operating leases	All leases
Revenue	X	X	Χ
Operating costs (excl. depreciation and amortisation)		Single expense	
EBITDA			仓仓
Depreciation and amortisation	Depreciation		Depreciation
Operating profit			仓
Finance costs	Interest		Interest
Profit before tax			$\Leftrightarrow$

#### **Definition of a lease**

Based on which party controls the use of an identified asset



## Optional recognition exemptions

# Short-term leases

Leases of lowvalue assets

- If exemption is taken, account for these leases similarly to operating leases in IAS 17
- ie recognise expense in P&L

## **Balance sheet measurement: Lease liability**

Lease liability

Lease payments during the lease term

X

#### Discount rate

- If readily determinable: rate implicit in the lease
- Otherwise: lessee's incremental borrowing rate

## **Balance sheet measurement: Lease liability**

#### Lease payments:

#### Fixed payments

#### Variable payments

(that depend on an index or rate OR that are in-substance fixed)

#### Optional payments

(that are reasonably certain to occur)

## Residual value guarantees

(amounts expected to be payable)

#### Variable payments

that depend on sales or use of the underlying asset are not included

#### Optional payments

that are not reasonably certain to occur are not included

## Lessor accounting

- Substantially retained the lessor accounting model in IAS 17
- Feedback on 2013 ED
  - Lessor accounting in IAS 17 is not broken
  - Concerns about cost and complexity

Subleases

**Enhanced** disclosures





## Is IFRS 16 achieving its objectives?

#### (1) Providing transparency on companies' lease assets and liabilities

- What is the financial impact of the capitalisation of leases in the financial statements? For example:
  - What proportion of companies are now recognising lease assets and liabilities on the balance sheet that were not recognised applying IAS 17?
  - What is the approximate total value of lease assets and liabilities recognised as a result of IFRS 16 implementation?
- Did implementation of IFRS 16 lead companies to identify any additional leases or longer lease terms that were not previously included in IAS 17 operating lease commitments?

## Is IFRS 16 achieving its objectives?

- Are companies providing disclosures about complex lease portfolios and lease exposures that are not reflected on the balance sheet? For example, about:
  - Variable lease payments
  - Residual value guarantees

- Extension options and break clauses
- Sale and leaseback transactions
- How do these disclosures compare to the information provided applying IAS 17?
   Are investors able to better understand complex lease portfolios and lease exposures as a result of IFRS 16 implementation?
- What have been the effects of increased transparency for companies? For example:
  - Have companies identified obsolete lease contracts (for example, payments being made for an asset that is no longer held?)
  - Have companies changed their accounting or lease management practices as a result of implementing IFRS 16?

## Is IFRS 16 achieving its objectives?

#### (2) Improving comparability

- How has IFRS 16 implementation affected investors' ability to compare:
  - Companies that lease assets with companies that buy similar assets
  - Companies in different industries
- Has IFRS 16 implementation affected companies' decisions about whether to buy or lease assets?
- Have the options offered in IFRS 16 affected comparability in any material way?
   For example:
  - Optional recognition exemptions (short term leases and leases of low value assets)
  - Accounting for lease and associated service components as a single lease component
  - Transition options (fully retrospective vs modified retrospective approach)

#### Relevant materials

- IFRS 16
- Overview: <a href="https://www.ifrs.org/issued-standards/list-of-standards/ifrs-16-leases/">https://www.ifrs.org/issued-standards/list-of-standards/ifrs-16-leases/</a>
- List of supporting materials: <a href="https://www.ifrs.org/supporting-implementation/supporting-materials-by-ifrs-standard/ifrs-16/">https://www.ifrs.org/supporting-implementation/supporting-materials-by-ifrs-standard/ifrs-16/</a>
  - Effects Analysis: <a href="https://www.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf">https://www.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf</a>
  - Project Summary and Feedback Statement: <a href="https://www.ifrs.org/-">https://www.ifrs.org/-</a>
     /media/project/leases/ifrs/published-documents/ifrs16-project-summary.pdf
  - Articles: <a href="https://www.ifrs.org/-/media/feature/resources-for/investors/investor-perspectives/investor-perspective-jan-2016.pdf">https://www.ifrs.org/-/media/feature/resources-for/investors/investor-perspectives/investor-
- https://www.ifrs.org/news-and-events/2016/03/hans-hoogervorst-article-shining-the-light-on-leases
- https://www.ifrs.org/-/media/project/leases/ifrs/educational-materials/ifrs16-leases-article-jan2017.pdf
- <a href="https://www.ifrs.org/news-and-events/2016/01/gary-kabureck-article-little-to-fear-in-new-world-of-lease-accounting/">https://www.ifrs.org/news-and-events/2016/01/gary-kabureck-article-little-to-fear-in-new-world-of-lease-accounting/</a>



## IASB Research opportunities

See News on our Academic page <a href="https://www.ifrs.org/academics/">https://www.ifrs.org/academics/</a>

- Webinars:
  - IFRS 9 Financial Instruments
     Thursday 21 January, 09:00-10:00 and Thursday 21 January, 15:00-16:00
  - IFRS 16 Leases
     Friday 22 January, 09:30-10:30 and Friday 22 January, 15:00-16:00
  - IFRS 15 Revenue from Contracts with Customers
     Monday 8 February, 09:00-10:00 and Monday 8 February, 15:00-16:00
- Journal special issues
- Upcoming conferences, including IASB Research Forum 2021





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